# The SAES ${ }^{\circ}$ Group 2013 Consolidated Results 

Conference Call - March 13, 2014

## Highlights

FY 2013 consolidated revenues equal to $€ 128.5$ million, down ( $-9 \%$ ) compared to $€ 141.2$ million in 2012 , affected by the exchange rate effect and by short term adverse factsFY 2013 total revenues of the Group (including 50\% of the revenues coming from the joint venture ASG) equal to €133.3 million$\square$ Gross profit equal to $€ 51.4$ million ( $40 \%$ of revenues) compared to $€ 58.4$ million in 2012 ( $41.3 \%$ of revenues)
$\square$ Operating income equal to $€ 5.5$ million ( $4.3 \%$ of revenues) compared to $€ 12.7$ million in 2012 ( $9 \%$ of revenues) and EBITDA equal to $€ 15.7$ million ( $12.2 \%$ ) compared to $€ 22.9$ million ( $16.2 \%$ )

Adjusted operating income (excluding one-off costs) equal to $€ 7.4$ million ( $5.8 \%$ of revenues) and Adjusted EBITDA equal to €17.2 million (13.4\%)
$\square$ Net loss equal to $€ 0.6$ million, penalized by non-recurring items equal to $€ 3.1$ ( $€ 1.7$ million of restructuring charges, including the related fiscal effect $+€ 1.4$ million from discontinued operations)
$\square$ Net financial position equal to - $€ 36.5$ million, significantly improved when compared to the same figure as at September 30, 2013 (-€41.9 million)Proposed dividend of $€ 0.150000$ per ordinary share and of $€ 0.166626$ per savings shareIn the first two months of 2014 total revenues of the Group equal to $€ 23.5$ million, increased when compared to $€ 23.2$ million in the first two months of 2013, with stable consolidated revenues and growth of the joint venture Actuator SolutionsRemarkable growth in revenues compared to the last two months of 2013

## Industrial Applications BU Sales

| - Industrial Applications |  |  |  |  |  | All figu | ures in M€ | $€$, unless o | therwis | stated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | Total difference | Pricequantity effect | Exchange rate effect | 1Q 2013 | 2Q 2013 | 3Q 2013 | 4Q 2013 | 2013 |
| Electronic Devices | 21.2 | 20.8 | 1.5\% | 4.2\% | -2.7\% | 5.8 | 5.8 | 4.8 | 4.8 | 21.2 |
| Lamps | 12.2 | 11.5 | 5.6\% | 9.7\% | -4.1\% | 3.5 | 3.0 | 2.4 | 3.3 | 12.2 |
| Vacuum Systems and Thermal Insulation | 12.0 | 15.7 | -23.2\% | -16.8\% | -6.4\% | 3.1 | 2.4 | 3.2 | 3.3 | 12.0 |
| Energy Devices | 0.4 | 0.4 | -5.8\% | -5.4\% | -0.4\% | 0.3 | 0.1 | 0.0 | 0.0 | 0.4 |
| Semiconductors | 45.0 | 44.1 | 2.0\% | 5.4\% | -3.4\% | 12.2 | 12.0 | 10.6 | 10.1 | 45.0 |
| Industrial Applications | 90.7 | 92.5 | -2.0\% | 1.8\% | -3.8\% | 24.8 | 23.2 | 21.1 | 21.5 | 90.7 |

$\checkmark$ Electronic Devices: sales in the defence sector stabilized after the sharp decline of the previous year \& growing sales of solutions for MEMS
$\checkmark$ Lamps: higher sales of mercury dispensers for fluorescent lamps following both the running out of the stock accumulated in the last part of 2012 and the need to employ alternative solutions with reduced environmental impact
$\checkmark$ Vacuum Systems and Thermal Insulation: decrease compared to the previous year characterized by strong investments made by some customers and as a consequence of the postponement of some research projects following the continuing global economic crisis
$\checkmark$ Energy Devices: still penalized by the cuts in public incentives
$\checkmark$ Semiconductors: growth driven by good sales both in the traditional semiconductors sector and in the field of displays

## Shape Memory Alloys BU Sales

All figures in $M €$, unless otherwise stated

Shape Memory Alloys

$\checkmark$ Medical SMA sales penalized by the exit from the market of a product at the end of its life cycle, as well as by some stock-building policies adopted in H2 2012 by a major US customer in view of the launch of a new medical device, initially expected in the first half of 2013 and then postponed due to some delays in the FDA qualification

## Information Displays BU Sales

All figures in $M €$, unless otherwise stated


## $\checkmark$ Disappearance of the LCD revenues and sales volumes in the OLED sector still low

$\checkmark$ CRT sales classified as discontinued operations

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## Saes Consolidated Sales by Invoicing Currency




## saes <br> Consolidated Costs by Currency




## Income Statement FY13 vs FY12

All figures in M€, unless otherwise stated

|  | 2013 | Non recurring items | 2013 <br> adjusted | 2012 |
| :---: | :---: | :---: | :---: | :---: |
| NET SALES | 128.5 |  | 128.5 | 141.2 |
| GROSS PROFIT | 51.4 | 0.0 | 51.4 | 58.4 |
| Gross Margin | 40.0\% |  | 40.0\% | 0.4 |
| R\&D expenses | -14.9 | -0.1 | -14.7 | -14.5 |
| Selling expenses | -11.9 | -0.4 | -11.5 | -12.6 |
| G\&A expenses | -21.7 | -1.4 | -20.3 | -21.7 |
| Total operating expenses | -48.4 | -1.9 | -46.5 | -48.8 |
| Royalties | 2.1 |  | 2.1 | 2.5 |
| Other income (expenses), net | 0.4 |  | 0.4 | 0.6 |
| OPERATING INCOME | 5.5 | -1.9 | 7.4 | 12.7 |
| Operating Margin | 4.3\% |  | 5.8\% | 9.0\% |
| Interest and other financial income (expenses), net | -1.3 |  | -1.3 | -1.7 |
| Income (loss) from equity method evalueted companies | -0.7 |  | -0.7 | -0.8 |
| Foreign exchange gains (losses), net | 0.0 |  | 0.0 | -0.1 |
| INCOME BEFORE TAXES | 3.4 | -1.9 | 5.3 | 10.1 |
| Income Taxes | -2.6 | 0.2 | -2.8 | -5.5 |
| NET INCOME from continued operations | 0.8 | -1.7 | 2.5 | 4.6 |
| Net Margin | 0.6\% |  | 1.9\% | 3.3\% |
| Net income (loss) from discontinued operations | -1.4 | -0.8 | -0.6 | -1.3 |
| NET INCOME before minority interests | -0.6 | -2.5 | 1.9 | 3.3 |
| Net Margin | -0.4\% |  | 1.5\% | 2.4\% |
| Minority interests | 0.0 |  | 0.0 | 0.0 |
| GROUP NET INCOME | -0.6 | -2.5 | 1.9 | 3.3 |
| Net Margin | -0.4\% |  | 1.5\% | 2.4\% |

group

## One-off items

|  | Income | Expenses | Total |
| :---: | :---: | :---: | :---: |
| Cost of sales |  |  |  |
| Write dow n of assets |  | (0.0) | (0.0) |
| Write dow $n$ of inventory |  | (0.3) | (0.3) |
| Personnel restructuring | 1.3 (*) | (0.9) | 0.4 |
| Total effect on cost of sales | 1.3 | (1.2) | 0.0 |
| Operating expenses |  |  |  |
| Write dow n of assets |  | (0.5) | (0.5) |
| Write dow $n$ of inventory |  | 0.0 | 0.0 |
| Personnel restructuring | 0.5 (*) | (2.0) | (1.5) |
| Total effect on operating expenses | 0.5 | (2.4) | (1.9) |
| Total effect on income (loss) before taxes | 1.8 | (3.7) | (1.9) |
| Income taxes |  |  | 0.2 |
| Net income (loss) from continued operations |  |  | (1.7) |

(*) Personnel cost decrease resulting from the use of the social security provisions in the Italian Group
companies, the use of which w ill continue for the full year 2014.

|  |  | Gross profit | EBITDA | Operating income (loss) | Income (loss) before taxes | Net income (loss) from continued operations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 |  | 51.4 | 15.7 | 5.5 | 3.4 | 0.8 |
|  | \% on sales | 40.0\% | 12.2\% | 4.3\% | 2.7\% | 0.6\% |
| Non recurring income (expenses) |  | 0.0 | (1.4) | (1.9) | (1.9) | (1.7) |
| 2013 adjusted |  | 51.4 | 17.2 | 7.4 | 5.3 | 2.5 |
|  | \% on sales | 40.0\% | 13.4\% | 5.8\% | 4.2\% | 1.9\% |
| 2012 |  | 58.4 | 22.9 | 12.7 | 10.1 | 4.6 |
|  | \% on sales | 41.3\% | 16.2\% | 9.0\% | 7.2\% | 3.3\% |

$\checkmark$ Restructuring charges of $€ 1.9$ million concentrated at the operating profit level, to which a loss from discontinued operations of $€ 1.4$ million needs to be added
$\checkmark$ Excluding these non-recurring items, the main FY 2013 financial indicators showed a substantial maintenance

## Operating Expenses

All figures in $M €$, unless otherwise stated

|  | 2013 | Non recurring items | 2013 <br> adjusted | 2012 |
| :---: | :---: | :---: | :---: | :---: |
| $R \& D$ expenses | -14.9 | -0.1 | -14.7 | -14.5 |
| Selling expenses | -11.9 | -0.4 | -11.5 | -12.6 |
| G\&A expenses | -21.7 | -1.4 | -20.3 | -21.7 |
| Total operating expenses | -48.4 | -1.9 | -46.5 | -48.8 |

$\checkmark$ OPEX equal to €48.4 million
$\checkmark$ Restructuring charges of approximately $€ 1.9$ million
$\checkmark$ Excluding the one-offs, decrease in OPEX equal to -4.6\%


## Industrial Applications Margins

All figures in $M €$, unless otherwise stated

|  | 2013 | Non recurring items | $2013$ <br> adjusted | 2012 |
| :---: | :---: | :---: | :---: | :---: |
| NET SALES | 90.7 |  | 90.7 | 92.5 |
| GROSS PROFIT | 39.4 | 0.1 | 39.4 | 41.5 |
| Gross Margin | 43.5\% |  | 43.4\% | 44.9\% |
| OPERATING INCOME | 21.1 | -0.9 | 22.0 | 26.4 |
| Operating Margin | 23.3\% |  | 24.3\% | 28.5\% |

$\checkmark$ Gross margin: increasing pricing pressure in the lamps business and decrease in the sales of the vacuum pumps business offset by a more favourable product mix in the business of electronic devices and gas purification
$\checkmark$ Operating income: decrease mainly due to the reduction in sales

## Shape Memory Alloys Margins

All figures in $M €$, unless otherwise stated

|  | 2013 | Non recurring items | 2013 adjusted | 2012 |
| :---: | :---: | :---: | :---: | :---: |
| NET SALES | 37.0 |  | 37.0 | 47.1 |
| GROSS PROFIT | 12.0 | 0.0 | 12.0 | 16.7 |
| Gross Margin | 32.4\% |  | 32.4\% | 35.5\% |
| OPERATING INCOME | 2.9 | -0.1 | 3.0 | 6.2 |
| Operating Margin | 7.8\% |  | 8.2\% | 13.2\% |

$\checkmark$ Despite the shift in the sales-mix towards medical solutions with a lower absorption of raw materials, the decrease in revenues and the consequent higher incidence of manufacturing fixed costs led to a reduction of the gross margin
$\checkmark$ Containment of operating expenses not enough to offset the decrease in revenues and the consequent decline in the gross profit

## Information Displays Margins

All figures in $M €$, unless otherwise stated

|  | 2013 | Non <br> recurring <br> items | 2013 <br> adjusted |
| :--- | ---: | ---: | ---: |
| NET SALES | 0.8 |  | 0.8 |
| GROSS PROFIT | 0.3 | 0.0 | 0.3 |
| Gross Margin | $32.7 \%$ |  | $31.7 \%$ |
|  |  |  |  |
| OPERATING INCOME | -2.0 | -0.1 | -1.9 |
| Operating Margin | $-238.0 \%$ |  | $-229.4 \%$ |

$\checkmark$ Gross margin increased from $28.7 \%$ to $32.7 \%$
$\checkmark$ Operating loss equal to $€ 2$ million to be compared with $€ 1.9$ million in the previous year

## Actuator Solutions - Income Statements (50\%)

All figures in $M €$, unless otherwise stated

|  | 2013 | $\mathbf{2 0 1 2}$ | Delta |
| :--- | ---: | ---: | ---: |
| NET SALES | $\mathbf{5 . 1}$ | $\mathbf{3 . 0}$ | $\mathbf{2 . 1}$ |
| Cost of goods sold | -4.8 | -3.0 | -1.8 |
| Operating expenses | -1.6 | -1.2 | -0.3 |
| Other income (expenses), net | 0.3 | 0.0 | 0.3 |
| OPERATING INCOME | $\mathbf{- 1 . 0}$ | $\mathbf{- 1 . 1}$ | $\mathbf{0 . 2}$ |
| Interest and other financial income (expenses), net | 0.0 | 0.0 | 0.0 |
| INCOME BEFORE TAXES | $\mathbf{- 1 . 0}$ | $\mathbf{- 1 . 1}$ | $\mathbf{0 . 2}$ |
| Income Taxes | 0.3 | 0.3 | $\mathbf{- 0 . 1}$ |
| NET INCOME (LOSS) | $\mathbf{- 0 . 7}$ | $\mathbf{- 0 . 8}$ | $\mathbf{0 . 1}$ |

(figures based on the percentage of ownership held by SAES Group)

## Net Financial Position

|  | $\begin{gathered} \hline \text { Dec 31, } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Sep 30, } \\ 2013 \end{gathered}$ | $\begin{gathered} \text { Jun 30, } \\ 2013 \end{gathered}$ | $\begin{gathered} \hline \text { Mar 31, } \\ 2013 \end{gathered}$ | $\begin{gathered} \hline \text { Dec 31, } \\ 2012 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | 20.3 | 14.0 | 15.8 | 15.2 | 22.6 |
| Current financial assets | 0.0 | 1.2 | 0.1 | 0.0 | 0.1 |
| Current financial liabilities | (54.1) | (53.5) | (51.5) | (22.1) | (19.8) |
| Current net financial position | (33.8) | (38.3) | (35.6) | (6.9) | 2.9 |
| Non current financial liabilities | (2.8) | (3.6) | (3.7) | (18.1) | (19.2) |
| NET FINANCIAL POSITION | (36.5) | (41.9) | (39.3) | (25.0) | (16.3) |

$\checkmark$ Worsening compared to Dec 31, 2012, primarily due to the expenditures aimed at the technological strengthening of the Semiconductors Business ( $€ 7.5$ million) and to the payment of dividends (about $€ 10$ million)
$\checkmark$ Remarkable improvement in the Q4 2013 (+€5.3 million), fully attributable to the cash flows generated from the operating activities

## Business Outlook

After the stabilization recorded in 2013, we expect a recovery of the traditional businesses in 2014The significant growth of the joint venture Actuator Solutions will continue, contributing to the overall strengthening of the Group
## Disclaimer and Attestation

This presentation contains forward-looking statements which are based upon current expectations and involve a number of risks and uncertainties. There are a number of important factors that could cause actual results to differ materially from those expressed in any forwardlooking statements made by the Company. These factors include the Company's ability to introduce new products at planned costs and on planned schedules, the Company's ability to maintain key client relationships and the environments of the various economies in the countries the Company conducts business. The Company cautions that the foregoing list of important factors is not exclusive. The Company undertakes no obligation to publicly release the result of any revision to these forward-looking statements which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

The Officer Responsible for the preparation of corporate financial reports of SAES Getters S.p.A. certifies that, in accordance with the second subsection of article 154-bis, part IV, title III, second paragraph, section V-bis, of Legislative Decree February 24, 1998, no. 58, the financial information included in the present document corresponds to book of account and book-keeping entries.
The Officer Responsible for the preparation of corporate financial reports
Michele Di Marco

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# Thanks for your attention 

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